



## Quality Partnerships

Investment, not Subsidy

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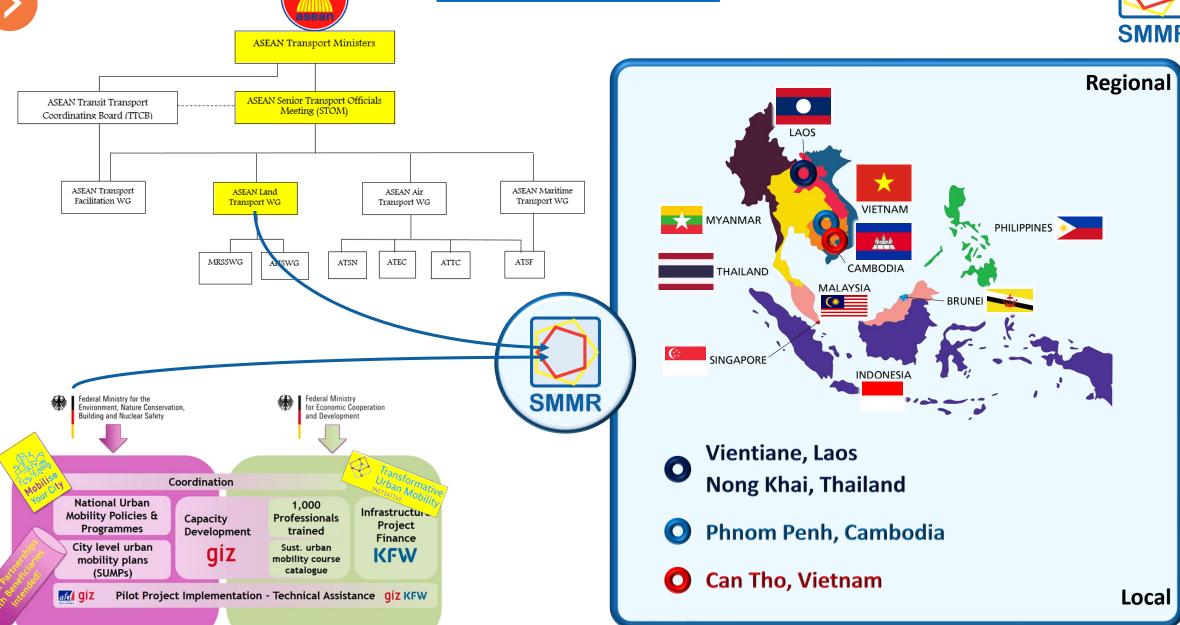






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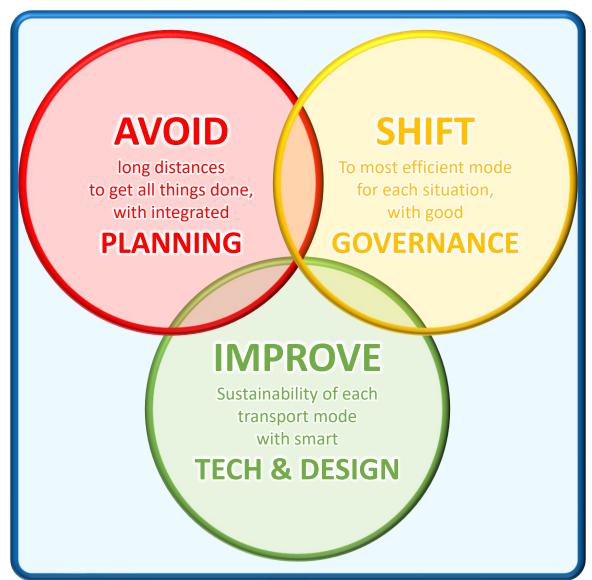




#### **Enable A-S-I**









#### Sustainability

**Economic** 





Do not accumulate deficits

**Environmental Social** 

Do not accumulate hazards

Do not accumulate social grievances





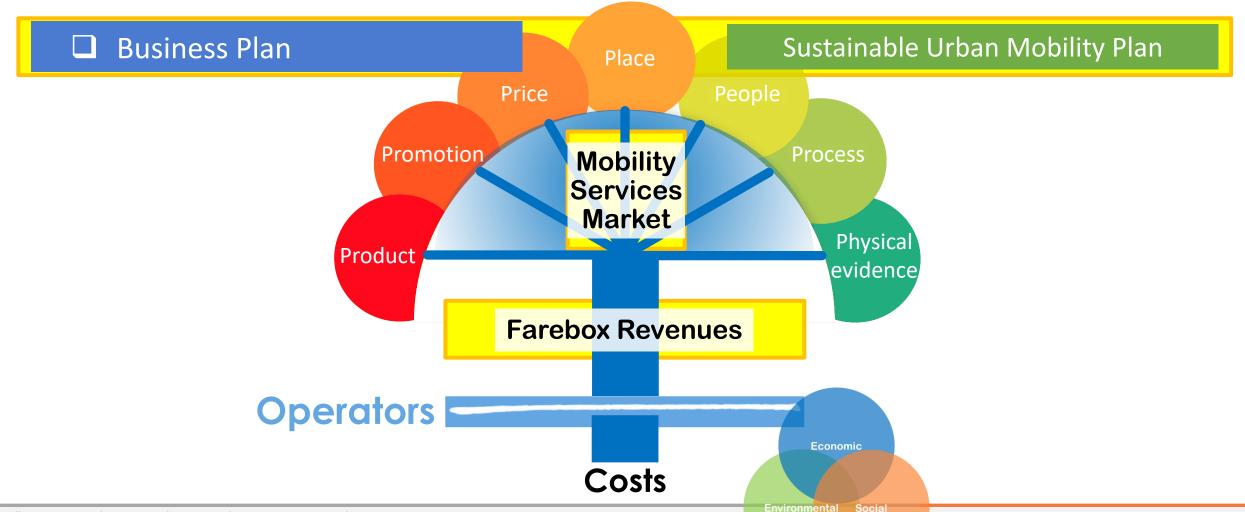


| Business Plan        | Sustainable Urban Mobility Plan    |
|----------------------|------------------------------------|
| Capable Organisation | Metropolitan Transport Executives  |
| ☐ Track Record       | Pilot Actions                      |
| ☐ Project Ideas      | Good Practice examples             |
|                      |                                    |
| Application to Bank  | Application to Funding Institution |
|                      | Finance                            |





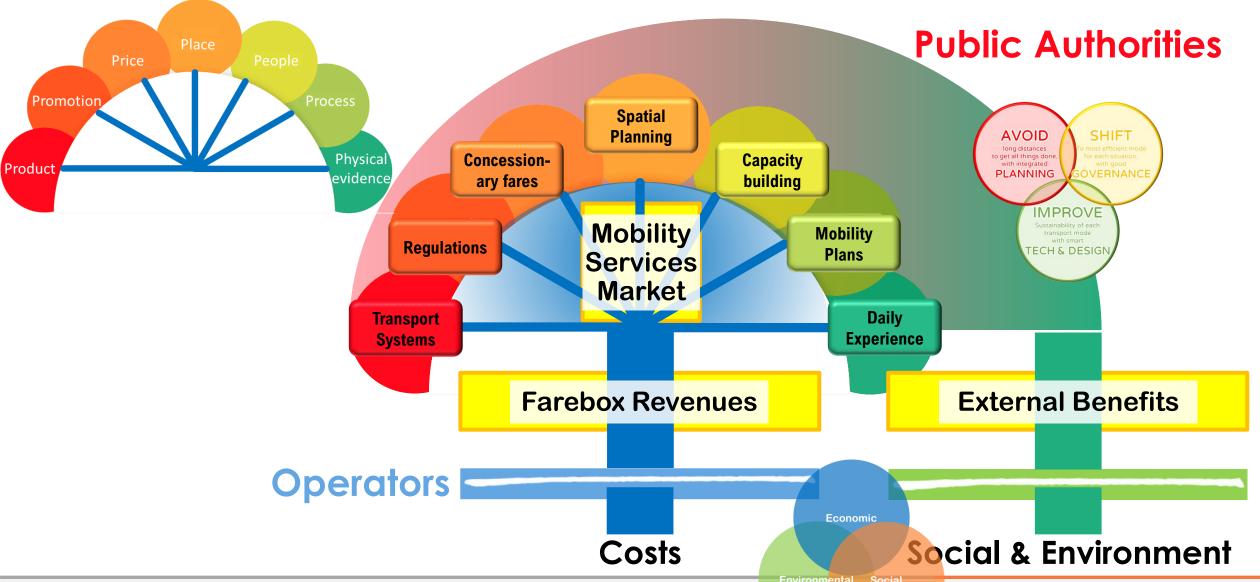






#### Public Policy Market Facilitation and External Benefits

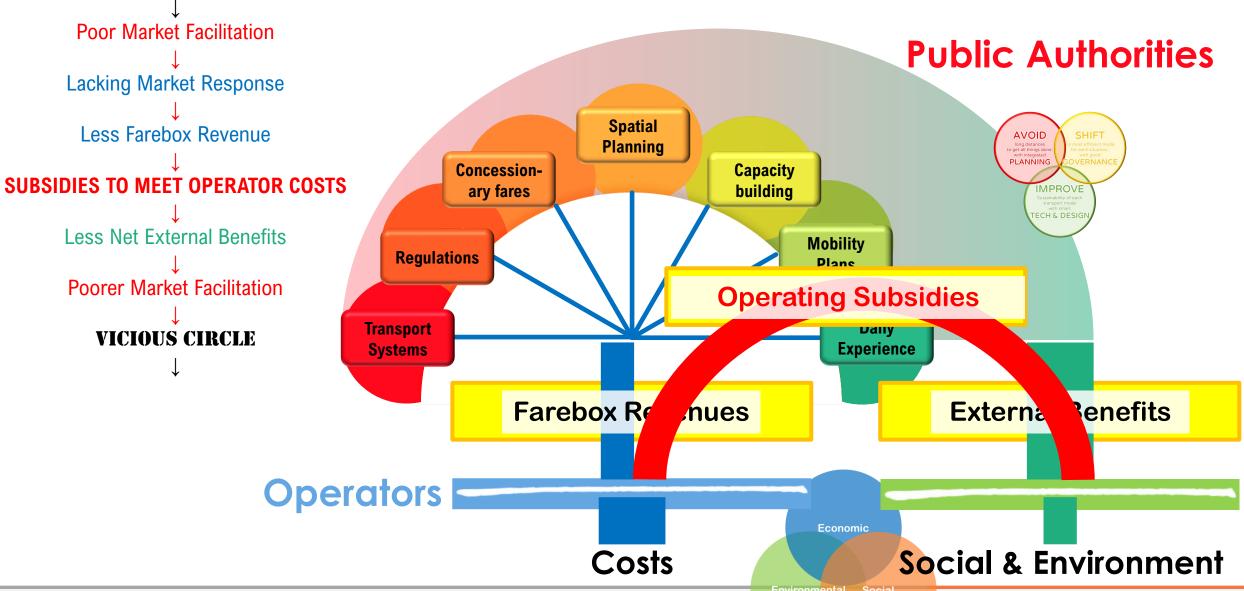






#### **Operating Subsidies**



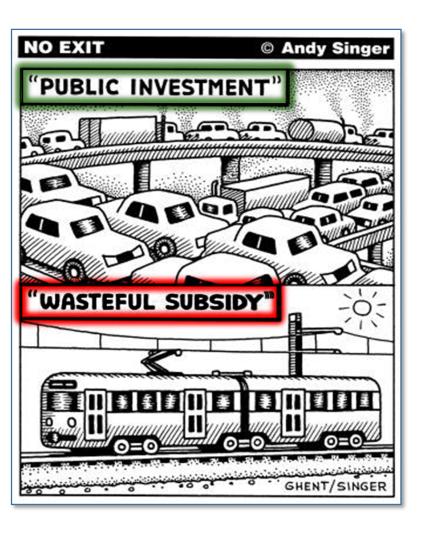






#### "Quality (Bus) Partnership"





#### create conditions for operating benefits,

- coordinate policies: transport, land use, fiscal, etc.
- allocate space, infrastructure to the most efficient modes
- organise inter-operator; inter-modal competitive cooperation
- facilitate investment in capital-intensive transport systems
- more demand = more services ready to meet it

#### DO NOT compensate operating deficits

- deficit = failure to ensure the above
- subsidy = diminished capacity to correct mistakes

**Apply A-S-I** 

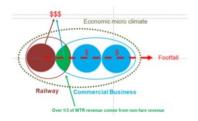






#### What is transit-oriented development (TOD)?

**ATKINS** 



One third of Hong Kong's Mass Transit Railway Corporation revenue comes from non-fare box receipts.

TOD allows the transport operator to benefit from alternative revenue, and increased ridership. In turn, this provides opportunity for better services to be offered to the public.

SHIFT







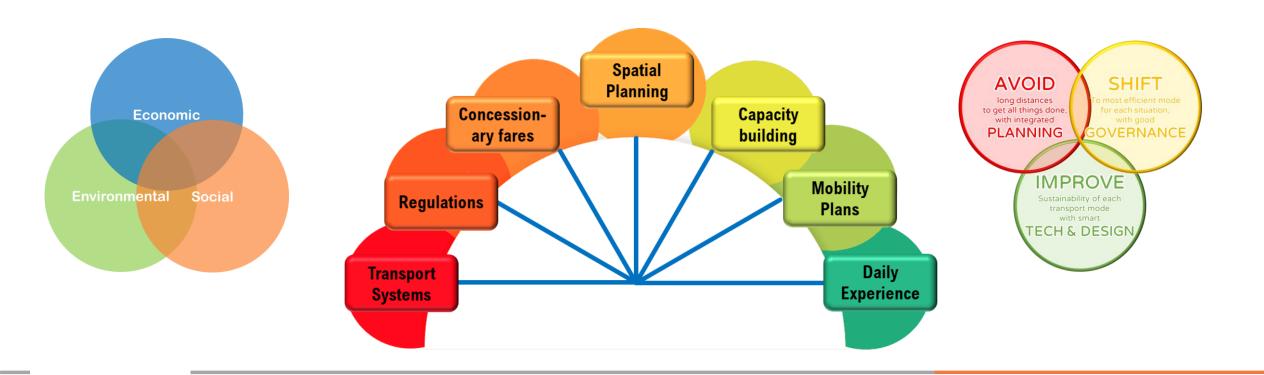




#### Bus Rapid Transit (BRT): general principles apply



# Coherent vision, policy, regulatory, planning & investment Efficient use of resources, market success, operating benefits





#### Transjakarta, Indonesia

- 15+ years, oldest BRT in ASEAN
- 230+ km, longest in the World
- Feeder buses
- Integrated with urban rail
- 800,000+ daily users
   (Jakarta pop.:10 million, metro: 35 million)
- Public operator
- Low fare policy
- Still expanding ...... enough ?



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NEWS > CITY

# Transjakarta sees surge in passengers after launch of expanded odd-even policy

Fachrul Sidig

The Jakarta Post

Jakarta / Tue, August 7, 2018 / 06:32 pm





#### Bangkok, Thailand



- 7 years operation
- 13+ km short
- Feeder bus <u>to</u> urban rail
- **25,000 daily users** (Bangkok pop.: 8 million, metro: 14 million)
- CLOSED
- Too little ...
  - ... too modest

#### Bangkok Post

#### BRT chop a step in wrong direction



The only Bus Rapid Transit (BRT) line in Bangkok is being shut down after seven years, because it is populist and losing money. (Bangkok Post file photo)



#### Sunway Line, Malaysia

- Opened 2015
- 5,4 km, 7 stations
- Elevated track, eBuses
- Intermodally connected
- 16.000+ daily users
- PPP
- High fare policy
- All boxes ticked
- Not BRT, really, but a facility inside a PPP development



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Property Insight > Featured Articles > Brt - Sunway Line: the winds of change

#### BRT - SUNWAY LINE: THE WINDS OF CHANGE

Is it the time to embrace change yet?

Who's up for a change? I definitely am! A few days ago, I tried and experienced the latest infrastructure in Klang Valley; the Bus Rapid Transit (BRT) – Sunway Line. The BRT Sunway Line is a public-private partnership project between Prasarana and Sunway Group to provide a better and integrated transit service to residents and commuters of Bandar Sunway and USJ.





#### Manila, Philippines



- N years proposing & planning
- 17 km (phase 1)
- Parallel to urban rail (...)
- 230,000 capacity
  (Metro Manila pop.: ca 15 million)

"For the longest time, BRT projects were not moving in Metro Manila and Cebu. But now, given what we have experienced with COVID-19, this [BRT] has taken center stage," Dizon said.







#### **Political investment**

|                            |                 | Low                    | High                  |
|----------------------------|-----------------|------------------------|-----------------------|
| Operating Subsidy Low High | High            | Stalled                | Government allocation |
|                            | Self-regulation | Quality<br>Partnership |                       |





## THANK YOU!

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